

12/10/18

Q.P. Code : 31921

[Time: $2\frac{1}{2}$ Hours]

[Marks: 75]

Please check whether you have got the right question paper.

- N.B:
1. All questions are compulsory subject to internal choice.
 2. All questions carry equal marks.

Q.1 Attempt any 2 Questions

- a) Explain why Project management is necessary?
- b) Write a note on Work integration Position.
- c) A Company is considering 2 Mutually exclusive Project with higher Net Present Value (NPV) Should be chosen.

Following are the particular of both the Projects:

Particulars	Project X (Rs.)	Project Y (Rs.)
Cash Outflow	3,00,000	3,50,000
Cash Inflow :		
Year		
1	95,000	1,40,000
2	90,000	94,000
3	85,000	80,000
4	80,000	77,000
5	80,000	78,000

Assume the Company's required rate of return is 9% The Present Value of Rs. 1 at 9% discount rate for 5 year are as follows:-

Year	1	2	3	4	5
Pv of Rs. 1@9%	0.917	0.842	0.772	0.708	0.650

Q.2. Attempt any 2 questions:

- a) Explain in detail SWOT Analysis with respect to Project management.
- b) Write a note Demand forecasting.
- c) Explain advantages of E-commerce in Project Management.

Q.3 Attempt any 2 questions:

- a) What is Risk? State & Explain Various types of risk in project.
- b) From the following information of S Ltd. & G Ltd. Compute Operating Leverage, Financial Leverage & combined Leverage.

Particular	S Ltd.	G Ltd
Sales	9,000	19,200
Variable Cost	6,000	14,400
Fixed Cost	2,400	4,000
Interest	400	600

- c) Company A Proposes to take over Company B Ltd. Goodwill may be taken at Rs. 48,000 for A Ltd. & Rs. 19,000 for B Ltd. The Stock of A Ltd. & B Ltd to be taken at Rs. 1,02,000 and Rs. 71,000 respectively.

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Their financial Position as on 31-12-17 were :-

Liabilities	A Ltd.	B Ltd.	Assets	A Ltd.	B Ltd.
Equity Share Capital	2,50,000	1,00,000	Fixed Assets	2,00,000	50,000
General Reserves	1,00,000	10,000	Investment	50,000	-
Profit & Loss A/c	50,000	15,000	Stock	1,00,000	65,000
			Cash & Bank	85,000	30,000
Creditors	50,000	25,000	Debtors	15,000	5,000
Total	4,50,000	1,50,000	Total	4,50,000	1,50,000

Calculate the Net Asset Value Per share & find out the exchange Ratio.

Q.4 Attempt any 2 Questions

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- Write a note continuous Improvement
- What is Planning Monitoring control cycle
- Discuss the execution tools for closing of project.

Q.5 Case Study :-

Falcon Ltd. in furnishing you the following information:-

Year	2006	2007	2008	2009	2010
EBIT	2240	2520	2800	2940	3220

Additional Information :-

- Tax Rate @ 30%
 - Principal amount of loan is repayable equally along with interest payable on outstanding loans at the end of each year.
 - Loan amount in Consideration Rs. 7,000 lakh to be contracted at the rate of 9% p.a
 - Repayment Tenure : 5 Years
 - Total Capital investment in project: Rs. 10,000 lakh depreciable equally over 5 years.
- Prepare Loan Amortization Schedule
 - Income Statement for 5 years
 - Calculate Debt Service coverage Ratio

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