	Unit 1 HRM-SSM
1	The service sector is also called as sector. a) Primary b) Secondary c) Tertiary d) Dual
	Ans :- c) Tertiary
2	<ul> <li><u>a) Primary</u></li> <li><u>b) Secondary</u></li> <li><u>c) Tertiary</u></li> <li><u>d) Dual</u></li> </ul>
	Ans :- b) Secondary
3	Farming, mining and fishing are covered under sector. a) Primary b) Secondary c) Tertiary d) Dual
	Ans :- a) Primary
4	In Green revolution the man learnt to use, exploit and interact with a) Land and natural resources b) Equipments and machines c) Man-made resources d) Finance resources
	Ans :- a) Land and natural resources
5	In Industrial revolution the man learnt to use, exploit and interact with a) Land and natural resource b) Equipments and machines c) Man-made resources d) Finance resources
	Ans :- b) Equipments and machines
6	In case of services, man is learning to use, exploit and interact with for development. a) Land and natural resource b) Equipments and machines c) Man-made resources d) Finance resources
	Ans :- c) Man-made resources
7	<ul> <li>Greater life expectancy invites opportunity in services like hospitals, nursing homes,</li> <li>a) Investment banking</li> <li>b) Domestic activities</li> <li>c) Fast food restaurants</li> </ul>

	d) Career institutes
	Ans :- a) Investment banking
8	Service provides like pollution control agencies, car pools, water management are coming up because issues. a) Need for Environment conservation b) Product complexity c) Product innovation d) Leisure time
	Ans :- a) Need for Environment conservation
9	The result of are delays in production schedules, accidents and wastage of floor area. a) Squareneck b) Bottleneck c) De-necks d) Dualneck
	Ans :- b) Bottleneck
10	Labour is paid for everyit spends in the factory. a) week b) year c) hour d) month
	Ans :- c) hour
11	is the environment in which the service is delivered and where the firm and customer interact. a) physiscape b) servicescape c) dualscape d) sitescape
	Ans :- b) servicescape
12	A service culture exists when employer motivate the employees to takecentric approach to their duties and work. a) product b) cost c) customer d) investor
	Ans :- c) customer
13	There has to be a service culture where the needs are central to decisions about systems, processes and behaviours etc. a) manager b) employee c) customer d) management

	Ans :- c) customer
14	marketing is a facet of customer relationship management focusing on customer loyalty. <ul> <li>a) traditional</li> <li>b) transactional</li> <li>c) relationship</li> <li>d) direct contact</li> </ul>
	Ans :- c) relationship
15	In the high-tech age, marketing has become the base on which the business strategies are built. a) relationship b) traditional c) transactional d) direct contact
	Ans :- a) relationship
16	Successful marketing strategy helps the organization strengthen its revenue streams on long term basis.         a) relationship         b) traditional         c) transactional         d) direct contact
	Ans :- a) relationship
17	marketing is a core corporate philosophy on which the business strategy is built upon. a) relationship b) traditional c) transactional d) direct contact
	Ans :- a) relationship
18	Themarket model helps organization to study about the stakeholders which are important to them. a) Four b) Six c) Five d) Dual
	Ans :- b) Six
19	market is when customers buy something after being referred by the friends and relatives. a) Influence b) Referral c) customer d) supplier

	Ans :- b) Referral
20	market helps to keep best people who can add value to organization. a) Employee b) Referral c) customer d) Influence
	Ans :- a) Employee
21	Service employee's words and actions should reflectto customers. a) nervousness b) assurance c) ignorance d) arrogance
	Ans :- b) assurance
22	Service companies can use their contract employees as personnel. a) hr b) sales c) finance d) liasoning
	Ans :- b) sales
23	Organizational productivity is by using customers as a resource to perform task. a) decreased b) increased c) stable d) unstable
	Ans :- increased
24	Service encounter is also called as a) moment of truth b) moment of service c) moment of delivery d) moment of contact
	Ans :- a) moment of truth
25	A is defined as an instance where customer and organization come in contact with one another. a) moment of service b) moment of truth c) moment of delivery d) moment of contact
	Ans :- b) moment of truth
26	Various instances such as greeting the customers, handling queries/complaints constitutes a) moment of quality b) moment of truth

	c) moment of delivery
	d) moment of contact
	Ans :- b) moment of truth
27	A hotel customer experiences such as checking into the hotel, eating a restaurant meal are called as a) moment of quality b) moment of truth c) moment of delivery d) moment of contact
	Ans :- b) moment of truth
28	According to Karl Albrecht, is any episode in which customer comes in contact with the organization. a) moment of quality b) moment of truth c) moment of delivery d) moment of contact
	Ans :- b) moment of truth
29	Service encounters are oriented. a) goal b) moment c) profit d) focus
	Ans :- a) Goal
30	aspects of services, customer satisfaction is included in physical evidence. a) intangible b) local c) tangible d) profit
	Ans :- c) tangible
31	is a characteristic of 'services' because both customer and service providers are required to form the service. a) Perishability b) Inseparability c) Intangibility d) Tangibility
	Ans :- b) Inseparability
32	<ul> <li>Which of the following is not a characteristic of services?</li> <li>a) Perishability</li> <li>b) Tangibility</li> <li>c) Intangibility</li> <li>d) Variability</li> </ul>
	Ans :- b) Tangibility

	Unit 2 HRM- SSM
1	Service employees contributes to the organization by
	a) Communicating with investor
	b) Customer pull and maintenance
	<ul><li>c) handling finances</li><li>d) accounts management</li></ul>
	d) accounts management
	Ans :- b) Customer pull and maintenance
2	According to Philip Kotler, service marketing triangle comprise of internal
	marketing, external marketing and marketing.
	a) Intentional
	b) Interactive c) Direct
	d) Referral
	u) Kelenai
	Ans :- b) Interactive
3	In marketing, marketers interact directly with the end users.
	a) Internal
	b) External
	<ul><li>b) External</li><li>c) Intentional</li><li>d) Interactive</li></ul>
	d) Interactive
	Ans :- b) External
4	In marketing, marketers try to interact with their employees.
	a) Internal
	b) External
	c) Intentional
	d) Interactive
	Ans :- a) Internal
5	The front-line service employees are also referred as boundary
-	a) Spanners
	b) Scanners
	c) Shrinkers
	d) Smoothers
	Ans :- a) Spanners
6	Customer contact personnel must attend to both and marketing goals.
	a) finance
	b) manufacturing
	c) operational
	d) development
	Ans :- c) operational
7	The job may require staff to smile and be friendly to rude customers, is an
,	example of
	a) Organization/Client conflict
	b) Inter-client conflict
	c) Person/Role conflict

	d) Intra-client conflict
	Ans :- c) Person/Role conflict
8	Service employees frequently face dilemma of whether they should follow the company's role or satisfy customer demands, this conflict is called as a) Inter-client conflict b) Organization/Client conflict c) Intra-client conflict d) Person/Role conflict
	Ans :- b) Organization/Client conflict
9	<pre> conflict causes stressful and unpleasant task/situation for service employees while serving two customers. a) Intra-client b) Inter-client c) Person/Role d) Organization/Client</pre>
	Ans :- b) Inter-client
10	<ul> <li> is the process of managing feelings and expressions to fulfil the emotional requirements of a job.</li> <li>a) Industrial labour</li> <li>b) Emotional labour</li> <li>c) Intelligence labour</li> <li>d) Material labour</li> </ul>
	Ans :- b) Emotional labour
11	describe the things that service workers do that goes beyond physical / mental duties. a) Material labour b) Industrial labour c) Intelligence labour d) Emotional labour
	Ans :- d) Emotional labour
12	<ul> <li>Employees of service organizations have to stretch their physical/mental skills to deliver quality service that is why they are also called as</li> <li>a) Material labour</li> <li>b) Intelligence labour</li> <li>c) Emotional labour</li> <li>d) Industrial labour</li> </ul>
	Ans :- c) Emotional labour
13	Service are the skills required for doing the job efficiently.         a) dimensions         b) competencies         c) inclination         d) certifications
	Ans :- b) competencies

14	Service is the interest employees have in doing service-related work. a) inclination
	b) competencies
	c) dimensions
	d) certifications
	Ans :- Inclination
15	Key to empowerment is by giving the to make decisions, to the service
	employees.
	a) salary
	b) authority
	c) training
	d) loyalty
	Ans :- b) authority
16	Background investigations, reference checks, work history verifications are the
	common standards.
	<ul><li>a) production</li><li>b) pre-employment</li></ul>
	c) marketing
	d) operations
	c) operations
	Ans :- b) pre-employment
17	Recruitment firm can hireworker with less expertise so that organization
	gets some time to get right candidate for the vacant post.
	a) contract
	b) labour
	c) temporary
	d) junior
	Ans :- a) contract
18	Which among the following is not the best selection technique for employees in service sector?
	a) Abstract questioning
	b) Situational questioning
	c) Technical test
	d) Role playing
	Ans :- b) Technical test
19	Abstract questioning can be used to reveal a person's willingness to
	a) Adapt
	b) Train
	c) Answer
	d) Preserve
	Ans :- a) Adapt
20	Interview requires the applicant to answer questions regarding a
	specific situation.
	a) Abstract questioning
	b) Situational question

	c) Role play
	d) Group discussion
	Ans :- b) Situational question
21	Interviewing technique requires applicants to participate in a simulated
	situation and react. a) Abstract questioning
	b) Situational question
	c) Role play
	d) Group discussion
	Ans :- c) Role play
22	Role play is mostly used in the phase of recruitment.
	a) Initial
	<ul><li>b) Pre-interview</li><li>c) Final</li></ul>
	d) Middle
	Ans :- c) Final
23	allows for a give and take that service employees appreciate and
	respond to positively.
	a) training b) team spirit
	c) rewards
	d) promotions
	Ans :- b) team spirit
24	Employee has given employees some degree of responsibility and
	autonomy for making decisions.
	<ul><li>a) Engagement</li><li>b) Empowerment</li></ul>
	c) Training
	d) Involvement
	Ans :- b) Empowerment
25	Which of the following is not the advantage of Employee Empowerment?
	<ul><li>a) Improves Quality of Service</li><li>b) Increases Collaboration</li></ul>
	c) Can increase Arrogance in some employees
	d) Reduced attrition rate
	Ans :- c) Can increase Arrogance in some employees
26	Which of the following is not the limitation of Employee Empowerment?
	a) Employees can abuse power
	b) Can increase Arrogance in some employees
	c) Improves Quality of Service
	d) Risk of confidentiality
	Ans :- c) Improves Quality of Service

27	marketing in a service triangle, means marketing between the
	customers and employees.
	a) Internal
	b) Interactive
	c) Intentional
	d) External
	u) External
	Ans :- b) Interactive
28	marketing in a service triangle, means building confidence and
20	motivation in your employees.
	a) Internal
	b) External
	c) Interactive
	d) Intentional
	Ans :- a) Internal
29	marketing in a service triangle is mostly used to help customer make a
	purchase decision,
	a) Interactive
	b) Internal
	c) Intentional
	d) Derenacion
	<ul> <li>a) Interactive</li> <li>b) Internal</li> <li>c) Intentional</li> <li>d) Persuasion</li> </ul>
	Ans :- a) Interactive
30	employees need high level of emotional labour.
	a) Managerial
	b) Front-line
	c) Executive d) Operational
	Ans :- b) front line
31	conflict occurs when service provider is serving customers in turns
• -	or is serving many customers simultaneously.
	a) Inter-client
	b) Person/role
	c) Organization-client
	d) Intra-client
	Ans :- a) Inter-client
	Unit 3 HRM-SSM
1	service quality dimension refers to the appearance of the physical
	surrounding and facilities equipment.
	a)Reliability
	b) Tangible
	c) Responsiveness
	d) Empathy
	Ans :- b) Tangible

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	service quality dimension refers to how the company is performing and completing their promised services.
2	a)Reliability
	b) Tangible c) Responsiveness
	d) Empathy
	Ans:- a)Reliability
3	Service quality refers to willingness of company to help customers in providing them with a good quality & fast service.
-	a)Reliability
	b) Tangibles
	c) Responsiveness
	d) Empathy Ans:- c) Responsiveness
4	individualized attention to their customers.
	a)Reliability
	b) Tangibles
	c) Responsiveness d) Empathy
	Ans:- d) Empathy
	Services Gap model is conceptual tool to identify & correct service problems.
5	a) Access
-	b) Quantity
	c) Quality
	d) Delivery
	Ans:- c) Quality
	The gap between service expectation and service encounter is the service
6	a) Access b) Quantity
0	c) Quality
	d) Delivery
	Ans:- :- c) Quality
	There are provider gap which defines shortfalls within the service firm.
7	a) Two b) Three
/	c) Four
	d) Five
	Ans:- c) Four
	Customer expectation - Management Perception Gap is the result of
	a) Lack of marketing research
8.	b) Role ambiguity
	<ul><li>c) Ineffective recruitment</li><li>d) Poor teamwork</li></ul>
	Ans:- a) Lack of marketing research
9	Management perception – Service Quality Specification Gap is called because of

	a)Role Ambiguity
	b) Unsystematic service development process
	c) Ineffective recruitment
	d)Poor teamwork
	Ans:- b) Unsystematic service development process
-	Service Quality Specification – Service Delivery Gap is called because of
	a)Ineffective recruitment
10	
10	b) lack of marketing research
	c) unsystematic service development process
	d) too many layers of management
	Ans:- a)Ineffective recruitment
	Service Delivery – External Communication Gap is caused by
11	a)Ineffective recruitment
11	· · · · · · · · · · · · · · · · · · ·
	b) lack of marketing research
	c) over promising in advertisement
	d) role conflict
	Ans:- c) over promising in advertisement
	For effective service delivery through agents and brokers strategy can be
12	used when the service principal is more powerful than agents/ Brokers
	a)Empowering
	b) Control
	c) partnering
	d) mediating
	Ans:- b) Control
	For effective service delivery through agents/ brokers strategy can be used
	when the service principal is new to the market & agents/ Broker are well known.
13	a)Empowering
	b) Control
	c) partnering
	d) mediating
	Ans:- a)Empowering
	For effective service delivery through agents/Brokers strategy can be used
	when the service principal & agent/ Broker both are equally well known
14	a)Empowering
	b) Control
	c) partnering
	d) mediating
	Ans:- c) partnering
15	Service industry is highly intensive.
15	a)Manager
	b) labour
	c) executive
	d) leader
	Ans:- b) labour
	Which of these is not an external pressure.
	a)employee retention management
16	b) changes in market
	<ul><li>c) customer demographics</li><li>d) changes in government regulations</li></ul>

	Ans:- a)employee retention management
	Which of these is not an internal pressure.
17	a)training & development
	b) infrastructure
	c) workforce planning
	d) customer demographics
	Ans:- d) customer demographics
18	industry refers to core sector of economy like road, railway, power.
10	a) Private service
	b) Public service
	c) Primary
	d) Secondary
	Ans:- b) Public Service
	,
10	When management fails to accurately identify customer expectation it is referred
19	to as the
	a) design gap
	b) knowledge gap
	c) performance gap
	d) communication gap
	Ans:- b) knowledge gap
	is measured by how well the service deign specification match up to
20	management's understanding of customer expectations.
	a)design gap
	b) knowledge gap
	c) performance gap
	d) communication gap
	Ans:- a)design gap
	The is the variation in service design & service delivery.
	a)design gap
21	b) knowledge gap
	c) performance gap
	d) communication gap
	Ans:- c) performance gap
	The is the difference between what is promised to customers and what is
22	delivered.
	a)design gap
	b) knowledge gap
	c) performance gap
	d) communication gap Ans:- d) communication gap
23	The organization is one that is operated by government
	a)Primary sector
	b) public sector
	c) secondary sector
	d) executive sector
	Ans:- b) public sector
24	A organization is organized for purposes other than generating profit & it's
	main purpose is to serve the society.
	a)Profit

	b) non-profit
	c) SEO
	d) executive
	Ans:- b) non-profit
	$\frac{1}{1}$ is the difference between the service expectation & service actually received
25	by the customer.
25	a)service quality
	b) service tangibility
	c) service intangibility
	d)service delivery.
	Ans:- a)service quality
	The model is a tool to identify and correct service quality problems.
26	a)Dual
	b) exchange
	c) Gap
	d) execute
	Ans:- c) Gap
	An is an intermediary acting on behalf of a service provider on a customer
	and is authorized to make agreement.
27	a)agent
	b) manager
	c) executive
	d) trainer
	Ans:- a)agent
	is a sphere where HR has to operate to its maximum.
28	a)train & development
20	b) cost management
	c) financial auditing
	d) logistics management,
	Ans:- a)train & development
29	is not an HR activity.
	a)Recruitment
	b) training & development
	c) payroll
	d) financial auditing.
	Ans:- d) financial auditing.
	Business that meet/exceed expectation are considered to have service
30	quality.
	a)Low
	b) high
	c) Stable
	d) Firm
	Ans:- b) high
	Which of the following is not tangible.
31	a)Detergent
	b) Automobile
	c) investment management
	d) soft drinks.
	Ans:- c) investment management

	Unit 4 : HRM-SSM
1	The Very first step in the process of HRP evaluation isa)Decide the purpose
	b)establish control system
	c)select criteria d) feedback evaluation
	Ans :- a) Decide the purpose
2.	The final step in the process of HRP evaluation is
	a)Decide the purpose
	b)establish control system
	<ul><li>c)select criteria</li><li>d) feedback evaluation</li></ul>
	Ans:- d) Feedback evaluation
3.	Which of the following is not a qualitative measure of HRP evaluation
	a) Feelings of key managers
	b) Attitude surveys
	<ul><li>c) Exit interview</li><li>d) How much HR efforts contributes to organizational objectives</li></ul>
	d) How much the efforts contributes to organizational objectives
	Ans:- d) how much HR efforts contributes to organizational objectives.
4.	HRP stands for
	a) Human Resource Projection
	b) Human Resource Planning
	c) Human Resource Program
	d) Human Resource Protection
	Ans:- b) Human Resource Planning
5.	Purpose For HRP evaluation does not include
	a) Ensure right man for right job
	b) Avoid over/ under staffing
	c) To ensure effectiveness of HRP process
	d) To handle customer complaints
	Ans:- d) to handle customer complaints
6.	There are two kinds of control systems, of HRP evaluation process
0.	(i) Strategic (ii)
	a) Production
	b) Operational
	c) IT
	d) Data
	Ans:- b) Operational
7.	The Focus of control system is on factors essential to the
	success of HR strategy.
	a) Operational
	b) Strategic
	c) Data
	d) Production

	Ans:- b) Strategic
8.	The Focus of control system is on guiding short-term decisions <ul> <li>a) Strategic</li> <li>b) Operational</li> <li>c) Data</li> <li>d) Production</li> </ul>
	Ans:- b) operational
9.	The HRP Process Evaluation has two kinds of criteria         (i) Quantitative (ii)
	<ul><li>a) Consultative</li><li>b) Preventive</li><li>c) Qualitative</li><li>d) Appreciative</li></ul>
	Ans:- c) Qualitative
10.	The information about the feedback of the HRP process helps in detailed of the work done. <ul> <li>a) Synthesis</li> <li>b) Analysis</li> <li>c) Dismantling</li> <li>d) Implication</li> </ul>
	Ans:- b) Analysis
11.	Hiring right man for right job ensures job for employee. <ul> <li>a) enlargement</li> <li>b) accuracy</li> <li>c) satisfaction</li> <li>d) transfer</li> </ul>
	Ans:- c) Satisfaction
12.	HRP evaluation helps to judge the accuracy with which the demand and supply of Are forecasted.          a) labour         b) material         c) data         d) finance         Ans:- a) labour
13.	
13.	The HRP is also concerned with improvement & of human resources. a) motivation b) execution c) deletion d) Selection
	Ans:- a) motivation
14.	HRP encourage smooth communication between and other departments.       and other         a) Finance

	b) HR c) Marketing
	d) Production
	Ans:- b) HR
15.	is important to understand how increased diversity in workforce contributes towards success of organization. a) Marketing b) HRP c) Financial d) Operational
	Ans:- b) HRP
16.	The success of HRP to a great extent depends upon the skills and knowledge of the practitioner. a) Marketing b) Finance c) HR d) PR
	Ans:- c) HR
17	Organizations need to anticipate vacancies forlevel employees far in advance to provide sufficient time for recruitment. a) Lower
17	b) Higher c) Executive d) Contract
	Ans:- b) Higher
18	Several organizations outsource part of their work to outside parties in the form of 
	Ans:- c) Subcontract
19	As the organizations reaches stage of maturity it experience growth rate. a) High b) Low c) Stable d) Unstable
	Ans:- b) Low
20	Leadership means driving for the services that the customers wants & is willing to pay for it. a) Service b) Market c) Executive d) Data

	Ans : a) Service
21	Every employee-customer encounter is considered as an opportunity         To improve
	Ans: b) Customer
22	To adapt to an increasingly strategic role HR needs to shift its emphasis away from routine tasks such as a) PR activities b) Cost management c) Payroll and Benefits administration d) Logistics management
	Ans : c) Payroll & Benefits administration
23	The Service Profit chain is a business concept evolved by researchers FromUniversity. a) Oxford b) Harvard c) Cambridge d) Scotland
	Ans : b) Harvard
24	Employee Satisfaction results from the support of upper management that understands the needs of employees and a) Suppliers b) Customers c) Dealers d) Investors Ans: b) Customers
	in human resources refers to gradual loss of employees over
25	time. a) Suppression b) Succession c) Attrition d) Attraction
	Ans : c) Attrition
	Is not the reason for attrition in Service sector.
26	<ul> <li>a) Employee's skills and the job</li> <li>b) Inadequate training</li> <li>c) Work life balance</li> <li>d) Failed advertisement</li> </ul>
	Ans: d) Failed advertisement
	Business with high employee turnover are stuck on cycle of

<ul><li>b) Failure</li><li>c) Success</li><li>d) Training</li></ul>
Ans: b) Failure
Organizations which offers job security but little scope for personal initiative suffers from cycle of a) Mediocrity b) Failure c) Success d) Training
Ans: a) Mediocrity
With minimal allowances for flexibility or employee initiative job tend to be boring and repetitive due to cycle of a) Failure b) Mediocrity c) Success d) Training
Ans: b) Mediocrity
<ul> <li>a) Failure</li> <li>b) Mediocrity</li> <li>c) Success</li> </ul>
d) Training
Ans : c) Success
Job designs are broadened and are accompanied by training and empowerment Practices in cycle of
<ul> <li>a) Failure</li> <li>b) Mediocrity</li> <li>c) Success</li> <li>d) Training</li> </ul>
Ans: d) Success